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**Sections Included**

# CHAPTER 9 Implementation Programs and Actions

## 9.1 Introduction

This chapter introduces area-wide and community-specific actions for implementing the West San Gabriel Valley Area Plan (WSGVAP) goals and policies for sustainable growth patterns and equitable and accessible land use distribution for unincorporated communities.

## 9.2 Implementation Framework

**Table 9-1, West San Gabriel Valley Area Plan Implementation Table**, organizes the implementing actions for the WSGVAP. The actions are arranged under the Plan’s vision statements. Refer to Chapter 1, *Introduction*, for a detailed description of each vision statement. The listed actions do not encompass all potential actions and programs for implementing the Plan.

For successful implementation, each action is aligned with a corresponding policy, identifies coordinating agencies or County

departments, and includes estimated costs and timeframes, as outlined below.

- **Coordinating agencies/departments.** Identifies the local and regional agencies and County departments with authority, influence, or knowledge to assist with implementing the associated action.
- **Cost estimate.** Provides a proximate cost estimate for implementing the associated action using dollar signs (\$). One dollar sign (\$) is, based on the assumption that it would require the use of existing staff time. Two dollar signs (\$\$) indicate the action may require additional time and resources outside of current resource allocation. Three dollar signs (\$\$\$) indicate the action may be part of a capital improvement project and/or include construction.
- **Timeframe.** Determines the target timeframe for the implementation of the action, using “Short,” “Mid,” and “Long” timeframes. A “short” timeframe indicates the action may be implemented in the near term, within five years. A “mid” timeframe suggests 5 to 10 years for implementation, and “long” refers to projects that may require more than ten years to implement. Additionally, “Ongoing” is added for actions that require ongoing implementation; for example, as funding becomes available.

## 9.3 Implementation Steps

The following implementation steps can assist in carrying out each action within its designated timeframe. Additional steps may be required for certain actions to refine details, establish specific action items, determine catalysts for implementation, and evaluate the financial feasibility and implications of taking action versus the risks or costs of inaction:

- **Develop partnerships.** All actions identify agencies and/or County departments to coordinate with for implementation. For many actions, coordination efforts will be critical to successful implementation, especially for coordinating agencies and departments with ongoing initiatives for achieving a common goal.
- **Secure funding.** Some actions may require additional funding from outside sources and existing County resources. These may come through grants, loans, or other financial resources. These

actions will generally take longer to account for identifying and accessing funding.

- **Develop and refine estimates.** The identified actions were developed based on the current knowledge of County departments and responsibilities, staffing, available resources, and capacity. Detailed cost estimates may be necessary for many actions to offer more accurate information and facilitate financially cautious decision-making.
- **Adopt/update ordinances, codes, and regulations.** Some actions may refer to updating or creating new ordinances and regulations. When implementing new ordinances, codes, and regulations, the County may require a more extended timeframe and higher costs to ensure compliance with County and state regulations.
- **Determine monitoring indicators.** Determining appropriate indicators for monitoring, as feasible, can guide funding and implementation for some actions. For example, monitoring trends related to urban greening, energy systems, or employment can assist with accessing funding opportunities and measuring progress from implementation.

TABLE 9-1 West San Gabriel Valley Area Plan Implementation Table

Action	Name	Description	Related Policy	Coordinating Agencies/ Departments	Cost Estimate (\$, \$\$, \$\$\$)	Timeframe (short/mid/ long range)
<b>Altadena</b>						
<b>Vision Statements II – Harmonious and Coordinated Growth and III – Connected and Walkable Communities</b>						
AL 1.1	Pedestrian Safety	Prioritize the implementation of pedestrian safety features along collision concentration corridors and areas along Altadena Drive, Loma Alta Drive, Lake Avenue, Fair Oaks Avenue, Lincoln Avenue, and Woodbury Road.	AL-1.3: Vibrant commercial corridors  AL-2.1: Increase sidewalk continuity  AL-2.3: Improve traffic calming for safe walking, biking, and horseback riding	DRP  DPW  DPH	\$\$	Mid
AL 1.2	Pedestrian and Equestrian Trail Network	Coordinate with agencies, institutions, and community stakeholders to study the feasibility of establishing an off-road urban trail network for pedestrians and equestrians that connect to open spaces, trails, equestrian facilities, and parks in the community. Consider the following locations in addition to stakeholder input, as feasible: <ul style="list-style-type: none"> <li>• Loma Alta Drive to connect from Sam Merrill Trail to Chaney Trail to Loma Alta Park.</li> <li>• Lincoln Avenue between Loma Alta Drive and Altadena Drive.</li> <li>• Altadena Drive from Eaton Canyon to Hahamongna Watershed Park and Gabrielino Trail.</li> <li>• Add elevated push buttons for roadway-crossings for equestrians along trail network.</li> </ul>	AL-2.9: Support development of an equestrian trail on Loma Alta  AL-2.6: Prioritize shared use paths	DRP  DPW  DPR	\$\$	Mid

Action	Name	Description	Related Policy	Coordinating Agencies/ Departments	Cost Estimate (\$, \$\$, \$\$\$)	Timeframe (short/mid/ long range)
AL 1.3	Altadena Crest Trail Connectivity	Identify resources and funding to close gaps and create a continuous trail along the historic access of the Altadena Crest Trail. Perform biological assessments to identify sensitive resources and avoid impacts. If necessary, reroute trail sections as needed to avoid impacting sensitive resources.	AL-1.4: Complete Altadena Crest Trail connectivity	DPR	\$\$\$	Mid
AL 1.4	Trail Enforcement	Identify resources and funding for additional ranger presence on trails to enforce against trail use violations, night-time gatherings, illegal fires to improve safety and consistently lock trail gates at nights, particularly the Chainey Trail Gate.	AL-1.6: Support nightly trail gate closures	DPR	\$\$	Short
AL 1.5	Bioscience Industry Attraction	Create a bioscience incentive program that focuses on attracting green industries and biosciences to the Woodbury Road Business District in Altadena. As part of this program, establish a streamlined permitting process for a green and bioscience industries innovation hub where incentives can be offered to attract such industries. Develop an innovation fund to provide seed grants to startups in technology, sustainability, and bioscience sectors, encouraging growth and diversification of the local economy. Partner with academic institutions to offer specialized training in emerging fields like green tech and biosciences, preparing the local workforce for future industry demands.	AL-4.1: Establish a biosciences hub	DCBA DEO DRP	\$\$	Mid