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CHAPTER 9 Implementation Programs and Actions

9.1 Introduction

This chapter presents areawide and community-specific actions for implementing the East San Gabriel Valley Area Plan (ESGVAP or Area Plan) goals and policies for sustainable growth patterns and equitable and accessible distribution of land uses for the unincorporated communities.

9.2 Implementation Framework

Table 9-1, East San Gabriel Valley Area Plan Implementation Table, presents the implementing actions for the ESGVAP. The actions are organized under the Plan’s vision statements. For a description of each vision statement, refer to Chapter 1, *Introduction*. The listed actions are not intended to be exhaustive of all potential actions and programs to implement the Plan.



To facilitate successful implementation, each action is tied to a related policy that it implements, lists coordinating agencies or County departments, and has an associated cost estimate and timeframe estimate, as described below.

- **Coordinating Agencies/Departments.** Identifies the local and regional agencies and County departments that have authority, influence, or knowledge to assist with implementation of the associated action. In some cases, several County departments are shown as there may be joint responsibility for implementation.
- **Cost Estimate.** Provides a relative cost estimate for implementing the associated action using dollar signs (\$). One dollar sign (\$) indicates that the action is lower cost, based on the assumption that it would require the use of existing staff time. Two dollar signs (\$\$) indicate the action may require additional time and resources, such as hiring new staff. Three dollar signs (\$\$\$) indicate the action may be part of a capital improvement project and/or include construction.
- **Timeframe.** Identifies the target timeframe for the action to be implemented, using “Short,” “Mid,” and “Long” timeframes. A “short” timeframe indicates the action may be implemented in the near term, within 5 years. A “mid” timeframe indicates a period of 5 to 10 years for implementation, and “long” refers to projects that may require greater than 10 years to implement.

9.3 Implementation Steps

The following implementation steps can guide implementation of each action listed below within its identified timeframe. For some actions, additional steps may be needed to refine details, create specific action items, identify triggers for when actions may go into effect, and assess financial feasibility and implications for taking action versus risks or costs for not taking action:

- **Develop partnerships.** All actions identify agencies and/or County departments to coordinate with for implementation. For many actions, coordination efforts will be required and critical to successful implementation, especially for those where coordinating agencies and departments have existing and ongoing initiatives for achieving a common goal.
- **Secure funding.** Some actions may require additional, outside funding sources in addition to existing City resources. These may

come in the form of grants, loans, or other financial resources. These actions will generally have a longer timeframe to account for identifying and accessing funding.

- **Develop and refine estimates.** The actions identified were developed with a current understanding of County departments and responsibilities, staffing, resources, and capacity. For many actions, detailed cost estimates may be required and sometimes encouraged to provide more precise information and to guide fiscally responsible decision-making.
- **Adopt and/or update ordinances, codes, and regulations.** Some actions may refer to updating or creating new ordinances and regulations. For new ordinances, codes and regulations, a longer timeframe and higher cost may be needed for implementation as County and state regulations are followed.
- **Identify monitoring indicators.** Identifying appropriate indicators for monitoring, as feasible, can help guide funding and implementation for some actions. As an example, monitoring trends that relate to urban greening, energy systems, or employment can assist with accessing funding opportunities and with measuring progress from implementation.

TABLE 9-1 East San Gabriel Valley Area Plan Implementation Table

Action	Name	Description	Related Policy	Coordinating Agencies/ Departments	Cost Estimate (\$, \$\$, \$\$\$)	Timeframe (short/mid/ long range)
Vision Statement I – Sustainable Growth Patterns						
1.1	Enhanced Coordination Strategy	Enhance coordination regarding future capital facilities and city infrastructure upgrades between residents, developers, and adjacent ESGV communities to proactively accommodate equitable growth, particularly for nearby disadvantaged communities. Ensure capital facilities and other city infrastructure coincide with other land use and mobility plans to allow for opportunities and support for economic development and sustainability. Utilize various outreach/advertising platforms (for example, bulletin boards, community memorandums, social media platforms) or accessible public hearings to notify nearby communities that may be impacted by planned developments. Consider developing a streamlined notification platform/system accessible by all ESGV communities to enhance coordinated development efforts. On an as-needed basis, initial studies will be conducted to survey potentially interested or potentially impacted individuals/groups that identifies economic, infrastructure, and general development impacts.	LU-1.8: Coordination with Adjacent Cities LU-2.1: Coordinated Infrastructure and Capital Facilities LU-2.2: Coordinated Land use and Mobility	DRP Los Angeles County Department of Public Health (DPH) DPW Los Angeles County Public Library (Library)	\$\$	Mid
1.2	Area-Wide Overlay	Establish an area-wide overlay to regulate height, protect significant ridgelines, and provision of public communal space in new development.	NR-7.1: Protect Natural and Scenic Resources NR-13.3: Minimize Impacts of Development NR-13.6: Protect Scenic Qualities of Riparian Areas LU-3.17: Access to Recreational, Social, and Cultural Facilities	DRP	\$	Short



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Action	Name	Description	Related Policy	Coordinating Agencies/ Departments	Cost Estimate (\$, \$\$, \$\$\$)	Timeframe (short/mid/ long range)
			LU-3.29: Parks, Open Spaces, and Trails LU-6.2: Significant Ecological Areas and Undeveloped Hillside			
1.3	Update Rowland Heights CSD	Rowland Heights Community Standards District (CSD), with revisions to design standards and incentives for commercial areas and gathering spaces, and requirements for parking and renovations.	LU-1.1: Sustainable Growth LU-1.2: Complete Communities LU-1.5 Complementary Growth LU-3.3: Residential Neighborhoods LU-4.1 Parking Reform Strategies LU-4.3: Parking Lot Design	DRP	\$\$	Mid
Vision Statement II – Diverse, Walkable Communities						
2.1	Commercial Revitalization and Connectivity Strategy	Increase availability and accessibility of commercial businesses and commercial centers for ESGV communities by attracting and incentivizing for a mix of retail, restaurant, and institutional uses. Ensure development standards and design guidelines for commercial centers are in place to address parking, pedestrian-orientation, and safety features, and coordinate with public transit agencies for review of first-last mile connectivity between commercial centers and other areas of the community (transit stations, residential neighborhoods, senior centers, schools, etc.).	LU-3.8: Commercial Land Preservation and Expansion LU-3.9: Commercial Corridors and Centers LU-3.10: Commercial Center Revitalization LU-3.11: Commercial Use Flexibility LU-3.12: Commercial Services Gaps	DRP DPW Metro Los Angeles County Department of Consumer and Business Affairs (DCBA)	\$\$	Mid



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Action	Name	Description	Related Policy	Coordinating Agencies/ Departments	Cost Estimate (\$, \$\$, \$\$\$)	Timeframe (short/mid/ long range)
2.2	Community Land Trust Pilot Program	<p>Seek funding to purchase underutilized parcels in various communities to establish Community Land Trust (CLT) housing projects. The intent of this program is to develop quality housing that provides pathways to homeownership. Incorporate the program in the following communities.</p> <ul style="list-style-type: none"> • South San Jose Hills • Valinda • West Puente Valley 	LU-3.4: Affordable Housing	LACDA CEO SD1	\$\$\$	Mid
2.3	Bonelli Park Improvements	Renovate underutilized and blighted areas of the park; improve trail maintenance and park parking.	PR-1.4: Removing Barriers to Access	DPR and Partners	\$\$\$	Long
2.4	Trail Connectivity and Green Connections	Improve trail connectivity to local destinations and regional trail systems.	PR-4.1: Connectivity to Regional Trails PR-4.2: Collaborations for Trails	DPR	\$\$\$	Long
2.5	Increased Funding for Ranger and Public Safety Officers	Safety concerns have been reported at trail access points, which are difficult to monitor given their distribution throughout the area. Trail access points of concern include Orange Grove Ave. and Punta del Este Dr. in Hacienda Heights, among other areas.	PR-4.7: Ranger and Law Enforcement Collaboration	DPR and partners	\$\$	Mid
2.6	Interpretation Plan for Regional Parks and Trails	Develop a comprehensive Interpretation Plan for regional parks and trails to guide and develop a stewardship ethic among park and trail users. The plan can provide guidance for educational programming, including the history of flora and fauna in the regional parks, ecological history, geology, archeology, cultural practices and land stewardship of Indigenous Americans, and responsible use of trails and parks.	PR-1.2: Educational Signage PR-1.5: Environmental Education PR-4.5: Trail User Education	DPR and partners	\$\$	Mid



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Action	Name	Description	Related Policy	Coordinating Agencies/ Departments	Cost Estimate (\$, \$\$, \$\$\$)	Timeframe (short/mid/ long range)
Vision Statement III – Connected and Active Communities						
3.1	Active Transportation Strategic Plan	<p>Utilize the 2016 Active Transportation Strategic Plan (ATSP 2016) process to implement active transportation and infrastructure projects at the local level for ESGV unincorporated communities, including enhancements to existing transit stops, new pedestrian trails and pathways, dedicated bicycle lanes, park-and-ride zones, enhanced pedestrian crossings, first-last mile improvements, traffic-calming measures, curb extensions, wayfinding, street lighting, landscaping and shade, and other measures that help improve access and comfort to active transportation uses. Use the ATSP implementation steps as a framework for the planning and implementation process, which may include the following:</p> <ul style="list-style-type: none"> Identify local and regional stakeholders, including adjacent cities, transit agencies, large employers, community-based organizations, neighborhood councils and associations, schools, and other organizations to help tailor ATSP 2016 actions to the local communities. Review local and regional plans and studies to identify projects and improvements that are reflective of the needs of each unincorporated community, including ATSP 2016 Case Studies, San Gabriel Valley Regional Active Transportation Plan, San Gabriel Valley Regional Bicycle Master Plan, Greenway Network Study, and the Mobility Element, to identify specific projects. Work with stakeholders to prioritize and tailor projects at the local level, with priority on growth communities where there is greater need for transit and active transportation investments 	<p>LU-1.1: Sustainable Growth LU-1.2: Complete Communities LU-1.3 Targeted Growth Communities M-1.1: Mobility Network M-1.2: Safe, Continuous Sidewalks M-1.3: Neighborhood Greenways M-1.4: First/Last Mile M-1.6: Wayfinding M-1.8: Pedestrian Passageways through Cul-de-Sacs</p>	<p>DRP DPW Metro Department of Public Health (DPH)</p>	<p>\$\$\$</p>	<p>Long</p>



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Action	Name	Description	Related Policy	Coordinating Agencies/ Departments	Cost Estimate (\$, \$\$, \$\$\$)	Timeframe (short/mid/ long range)
		<p>to support growth and density. Collaborate with stakeholders to identify projects with regional benefits that may extend beyond jurisdictional boundaries and benefit from regional planning initiatives.</p> <ul style="list-style-type: none"> • Create individual plans for the unincorporated communities and gather data on priority projects for implementation. Identify specific locations for project implementation with engagement from stakeholders and community members. • Design concepts and estimate costs for priority projects at each location. Seek funding opportunities for design and implementation of projects. Utilize the ATSP 2016 Existing Conditions Analysis to support potential funding applications. Collaborate with stakeholder agencies on funding applications, as appropriate. • Conduct any design and environmental studies for projects. Finalize designs and phasing for projects. 				
3.2	Strategic Parking Plan	<p>Develop a comprehensive parking plan for ESGV communities that addresses growth impacts to parking, especially for residential areas and commercial centers within growth communities where density is expected to increase. Support redesign of parking lots for efficient use of available parking space while simultaneously promoting alternatives modes of travel. Where possible, increase the connectivity of parking lots to nearby public transit as well as pedestrian and bicycle corridors. Coordinate with local transportation and parking authorities for area-specific modifications or upgrades to regulations and infrastructure. Specific actions for the Strategic Parking Plan may include:</p>	<p>LU-4.1: Parking Reform Strategies</p> <p>LU-4.2: Parking Flexibility</p> <p>LU-4.3: Parking Lot Design</p> <p>LU-4.4 Parking Demand Reduction</p>	<p>CDC</p> <p>DRP</p> <p>DPW</p> <p>Chamber of Commerce</p> <p>Metro</p>	\$\$	Mid



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Action	Name	Description	Related Policy	Coordinating Agencies/ Departments	Cost Estimate (\$, \$\$, \$\$\$)	Timeframe (short/mid/ long range)
		<ul style="list-style-type: none"> Establish an incentive program for repurposing unused or inefficient parking lots and garages into spaces that can accommodate pedestrian-friendly design features, including greening and landscaping, benches, lighting, trash receptables, bike racks, and other features that promote active transportation. Standardize a process for converting underutilized curb parking spaces for other uses for the public, such as plazas, parklets, and bike corrals. Prioritize installation in areas with high volume of pedestrians and bicyclists. 				
3.3	Vision Zero Community Level Analysis	As many collision concentration corridors exist in ESGV communities, as well as reported unsafe driving behaviors, such as road racing and “donuts”, community-level analysis should be conducted to better understand the factors and conditions contributing to the collision concentration corridors and unsafe driving behaviors with specific actions to be implemented to remedy the contributing factors. Identify and implement design alternatives that can reduce the incidence of road racing.	M-3.7: Deterring Unsafe Driving	DPW DPH	\$\$	Mid
3.4	Study Options for Protected Bike Lanes	For ESGV communities identified to have Class 2 or 3 bike lanes, study the possible options for providing protected bike lanes in the areas to increase bikers’ safety and further reduce possibility of collisions.	M-3.4: Active Transportation Barriers	DPW DPH	\$\$	Mid



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Action	Name	Description	Related Policy	Coordinating Agencies/ Departments	Cost Estimate (\$, \$\$, \$\$\$)	Timeframe (short/mid/ long range)
3.5	Pedestrian Plan	<p>Seek funding for and develop a pedestrian plan for the following communities:</p> <ul style="list-style-type: none"> • Avocado Heights • Hacienda Heights • North Pomona • South San Jose Hills • Valinda • West Puente Valley <p>This plan would incorporate community input and follow the Step-by-Step framework developed by the Department of Public Health. It would consider connections to amenities both inside and outside of the community (such as medical facilities) and existing walksheds (such as multi-use pathways along existing storm channels).</p> <p>This plan would provide recommendations for specific safety- and convenience-related improvements to pedestrian infrastructure as well as a funding schedule to implement these features.</p>	<p>M-2.2: Accessible Destinations</p> <p>M-3.1: Connective Active Transportation</p> <p>M-3.2: Active Transportation Infrastructure Upgrades</p> <p>M-3.4: Active Transportation Barriers</p>	<p>DPH</p> <p>DPW</p> <p>DRP</p> <p>SD1</p> <p>City of Pomona</p> <p>City of Claremont</p>	\$\$	Mid
3.6	East San Gabriel Valley Mobility Action Plan Implementation	<p>Seek funding to develop a Capital Improvement Plan (CIP) for the recommended active transportation improvements in the East San Gabriel Valley Mobility Action Plan. Prioritize capital projects in the CIP that provide the most need to disproportionately affected communities. Engineering and design considerations shall be determined by LA County Public Works.</p>	<p>M-3.1: Connective Active Transportation</p> <p>M-3.2: Active Transportation Infrastructure Upgrades</p> <p>M-3.4: Active Transportation Barriers</p> <p>M-4.3: Environmentally Just Mobility</p>	DPW	\$\$\$	Long



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Action	Name	Description	Related Policy	Coordinating Agencies/ Departments	Cost Estimate (\$, \$\$, \$\$\$)	Timeframe (short/mid/ long range)
3.7	Access to Transit Mode Alternatives	Seek funding and coordinate with County departments and other public agencies to pilot new transit mode alternatives, including On-Demand Flexible Microtransit and personal mobility on Demand (PMoD). Design the pilot programs to accommodate the needs of multiple groups, including communities with low-vehicle ownership, non-English speakers, and people with limited access to mobile technology. Consider the results of these pilot programs in the further expansion of transit infrastructure in ESGV.	M-4.3: Environmentally Just Mobility M-5.1: Mobility Technology	DPW Foothill Transit Metro	\$\$	Mid



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Action	Name	Description	Related Policy	Coordinating Agencies/ Departments	Cost Estimate (\$, \$\$, \$\$\$)	Timeframe (short/mid/ long range)
3.8	Equestrian Multi-Use Trail and Connectivity Plan	<p>Seek funding for and develop an equestrian trail and connectivity plan for the following communities:</p> <ul style="list-style-type: none"> • Avocado Heights • South El Monte • Pellisier Village • Rowland Heights • Walnut Islands • West Claremont <p>This plan would incorporate community input and study potential routes and designs for multi-use trails that would connect communities to local amenities and assets, and to multi-use trails in open space areas. It would consider connections to amenities both inside and outside of the community and existing pathway systems (such as multi-use pathways along existing storm channels).</p> <p>This plan would provide recommendations for specific safety- and convenience-related improvements to equestrian infrastructure as well as a funding schedule to implement these features.</p>	<p>M1-1: Mobility Network</p> <p>M-1.3: Neighborhood Greenways</p> <p>M-1.7: Waterways</p> <p>M-1.9: Equestrian/Multi-Use Trails and Connectivity</p> <p>M-2.3: Close Network Gaps</p> <p>M-3.1: Connective Active Transportation</p> <p>AH-18: Waterway Access</p> <p>PV-2: San Gabriel River Trail</p> <p>RH-24: Connected Pathways</p> <p>USEM-3: Waterway Access</p> <p>PR-3.2: Connective Multi-Use Trails and Pathways</p> <p>PR-3.3: Enhanced Multi-Use Pathway and Trail Connectivity</p> <p>PR-3.4: Pathways, Trails, and Water Resources.</p>	<p>DPW</p> <p>DRP</p> <p>DPR</p>	<p>\$\$</p>	<p>Mid</p>

Vision Statement IV – Shared Community Identity and Character

4.1	Placemaking and Beautification Strategy	In consultation with stakeholders and residents, design and implement a Placemaking and Beautification Plan that adds or improves infrastructure such as: streetlights, street trees, benches, shelters, recycling and trash bins on	<p>LU-1.4: Preservation of Communities</p> <p>LU-3.15: Village Centers</p>	<p>DRP</p> <p>DPW</p> <p>Los Angeles County</p>	<p>\$\$</p>	<p>Mid</p>
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Action	Name	Description	Related Policy	Coordinating Agencies/ Departments	Cost Estimate (\$, \$\$, \$\$\$)	Timeframe (short/mid/ long range)
		<p>sidewalks, crosswalks, wayfinding signage, public art installations, and distinctive architecture. In enhancing community aesthetics and community identity, encourage consistency and transparency in communication, especially in preserving unique community areas and identities. Avoid altering notable aesthetic/cultural/historic community identities beyond maintenance and small improvements to access and comfort. Similarly, promote interagency and inter-community coordination to align, where possible, short- and long-term community identity goals, especially in placemaking. Specific actions in the Placemaking and Beautification Plan may include:</p> <ul style="list-style-type: none"> • Work with local schools and community schools and community groups to create designs for decorative crosswalks. Consider decorative crosswalks that also meet safety and maintenance standards, especially for major commercial corridors with high pedestrian and bicycle activity, public transit, schools, parks, and libraries. • Enhance community identity through the development of public art programs. Consider placement of murals on blank commercial building facades. Coordinate with public agencies, schools, community groups, and local artists for murals. Plan annual creative placemaking events to celebrate community history and identity. • Collaborate with local historical groups to create an inventory of historic sites and structures in ESGV. Identify and secure funding to repair and restore these sites, if desired. Install multilingual markers and educational signage in identified 	<p>CC-1.1: Placemaking CC-1.2: Rural and Equestrian Center CC-1.3: Community, Historic, and Cultural Resources CC-1.4: Community Identity CC-1.5: Individual Community and Neighborhood Identity CC-1.6: Public Spaces and Facilities CC-1.7: Street Beautification CC-1.8: Community Gateways</p>	<p>Department of Arts and Culture (Arts)</p>		



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Action	Name	Description	Related Policy	Coordinating Agencies/ Departments	Cost Estimate (\$, \$\$, \$\$\$)	Timeframe (short/mid/ long range)
		historic sites and in public spaces in ESGV to showcase the history and character of the community.				
4.2	Safe and Sanitary Neighborhoods Program	Collaborate with residents, neighborhood councils, homeowner associations, neighborhood watch groups, and community-based organizations to ensure community cleanliness and safety in residential and public areas through organized clean up events, landlord responsibilities workshops, regular maintenance of public facilities, and collaboration with public utilities on best practices. Identify resources for groups to receive training on community leadership and safety issues.	CC-1.10: Community Safety CC-1.11: Maintenance CC-1.12: Neighborhood Cleanup Events	DPW Los Angeles Sherriff's Department (LASD)	\$	Short
4.3	Community Annexation Feasibility Study	Study the viability of annexation of the following communities into the various surrounding cities. This study should include information related to public feedback, potential cost savings, and increased community services. <ul style="list-style-type: none"> • East San Dimas • North Pomona • South El Monte • South Walnut 	LU-1.7: Coordination with Adjacent Cities	LAFCO DRP CEO	\$	Short
Vision Statement V – Thriving Economy and Workforce						
5.1	Retail Center Market Study	Conduct a feasibility study of potential locations for a retail center in communities with identified leakage such as Hacienda Heights. Identify opportunities for attracting uses desired by the community, such as markets, entertainment venues, and general merchandise stores.	ED-3.1: Business Friendly Environment	DCBA	\$\$	Medium



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Action	Name	Description	Related Policy	Coordinating Agencies/ Departments	Cost Estimate (\$, \$\$, \$\$\$)	Timeframe (short/mid/ long range)
5.2	Development Concierge	Establish a program to provide business support services, such as access to resources, training opportunities, and mentorship for existing local small businesses and new business interests. Create the role of the development concierge to work with local organizations and small businesses and connect businesses to resources and funding.	ED-2.2: Local Business Support ED-3.1: Business Friendly Environment ED-3.2: Emphasis on Small Business	CDC DCBA	\$\$\$	Long
5.3	Branding Opportunities	Conduct an area branding study to specific areas to brand for specific industries and consider public realm improvements, such as coordinated banners and commercial storefront revitalization.	ED-5.3: Promotional Efforts and Branding; ED-5.5: Restaurant and Food Manufacturing Industry	CDC DPW DRP	\$\$	Mid
5.4	Business Attraction	Study the feasibility of forming a Business Improvement District near major transit stops and along major corridors to fund improvements, maintenance, and physical amenities. Actively market to industries and businesses that match resident skillsets and provide synergies with the existing industry strengths of the region.	ED-3.1: Business Friendly Environment	CDC DCBA	\$	Short
Vision Statement VI – Sustainable Built and Natural Environment						
6.3	Habitat Preservation Plan	Develop a focused plan whose purpose is to identify and propose a range of methods and strategies to acquire land with sensitive biological resources, to identify priority resources to protect and related parcels to acquire, especially for the Puente Hills to Chino Hills areas, and the foothills of the San Gabriel Mountains for habitat preservation. This effort should also collaborate with the agencies and conservation organizations active in the region. The plan should also develop a management plan for preserved lands to maintain maximum biodiversity and protection of biological resources. The plan should incorporate a review of best practices in Habitat Preservation	NR-2.1 Acquisition of Sensitive Lands NR-4.1: Preserve Lands with Sensitive Biological Resources NR-4.3 Cross-Jurisdictional Protection of Significant Ecological Areas NR-5.1: Protect Priority Ecological Sites	DRP DPR	\$\$	Mid



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Action	Name	Description	Related Policy	Coordinating Agencies/ Departments	Cost Estimate (\$, \$\$, \$\$\$)	Timeframe (short/mid/ long range)
		Plans in other local jurisdictions and a dedicated permanent source of funding for natural area conservation and preservation related efforts, including the routine study of biological resources.				
6.4	Planting Locally Native Plants	Develop a program and/or ordinance to require planting of native plants in development projects and develop a recommended plant list of locally native plant species from which the applicants can select plants appropriate to their projects. Add incentives for planting locally native tree species, especially those that have become rare in wildland areas and those that provide good nesting and foraging sites for native and migratory birds. Coordinate with other local agencies and conservation organizations to develop an educational program that highlights the benefits of planting locally native indigenous species for property owners, landscape contractors, designers, and developers. In addition, the general public should better understand the benefits to demand native plants as part of the design of their homes.	NR-8.1: Habitat-Supportive Properties NR-8.6: Wildland/Urban Interface Land Stewardship	DRP DPR	\$	Short
6.5	Wildlife Connectivity Ordinance	Draft a Wildlife Connectivity Ordinance that aims to preserve the open space and undeveloped habitat in the Puente Hills and San Gabriel Mountain foothills. Protecting these Very High Fire Hazard Severity Zones from the encroachment of development will help curtail the predicted frequency and intensity of wildfires in the years to come. The development of the ordinance should include a review of precedent wildlife connectivity ordinances, an assessment of effectiveness of the ordinances and methods or strategies for improvement, and engagement and collaboration with local conservation agencies and nongovernmental organizations.	NR-3.2: Minimize Habitat Fragmentation NR-4.5: Regional Connectivity	DRP	\$	Short



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Action	Name	Description	Related Policy	Coordinating Agencies/ Departments	Cost Estimate (\$, \$\$, \$\$\$)	Timeframe (short/mid/ long range)
6.6	Habitat Connectivity Plan	Develop cross-agency and cross-jurisdiction habitat connectivity and wildlife corridor connectivity plans to identify, protect, and restore habitat corridors. The Puente-Chino Hills Wildlife Corridor is a major wildlife corridor in the region, among others, which should be identified for cross-jurisdictional protections.	NR-3.2: Minimize Habitat Fragmentation NR-4.2: Preserve Natural Canyons NR-4.5: Regional Connectivity	DRP CSO DPR and partners	\$\$	Mid
6.7	Water Resources Restoration Program	Support multi-benefit outcomes, such as water quality benefits, enhanced aquatic and riparian habitats, and restored natural features that result from ecosystem restoration efforts. Participate in reviewing streams and creeks in the urbanized areas for potential enhancement and ecosystem restoration projects including Walnut, San Jose, Thompson, and Coyote Creeks. Protect undeveloped natural canyons and drainage areas from alteration and support aquatic species protection programs. Support implementation of restoration projects identified in river master plans. Identify, attract, and create funds and resources to implement this initiative.	NR-7.1: Protect Natural and Scenic Resources NR-9.1: Riparian Habitat Restoration NR-11.1: Mechanisms for Water Resource Protection NR-11.4: Endangered Aquatic Species	DRP DPR DPW CSO	\$\$	Mid
6.8	Thompson Creek and LA County Pomona Fairplex	In the master planning and renovation process of the LA County Pomona Fairplex, a good opportunity exists to develop plans and designs, and direct funding to implement an enhanced multi-benefit open space with connectivity to constructed habitat along Thompson Creek which runs along the Fairplex grounds. Coordinate with the City of Pomona and the Fairplex master-planning process to incorporate such waterway enhancements.	NR-4.3 Cross-Jurisdictional Protection of Significant Ecological Areas	DRP CEO	\$	Short
6.9	Scenic Resources Study, Program, and Ordinance	The development of a scenic resources study that leads to the adoption of a scenic resources program and ordinance is particularly relevant to the ESGV to	NR-13.1: Protect Scenic Hillside and Ridgelines	DRP DPR	\$	Short



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Action	Name	Description	Related Policy	Coordinating Agencies/ Departments	Cost Estimate (\$, \$\$, \$\$\$)	Timeframe (short/mid/ long range)
		protect the remaining scenic resources in the Planning Area. Without an adopted ordinance and regulatory controls, the scenic resources of the ESGV region are left vulnerable to further loss and irreparable degradation. This region has many parks, trails, and open space resources where viewsheds and scenic vistas should also be identified, preserved, and protected. Prepare a Scenic Resources Study that identifies and maps the scenic resources in ESGV to designate them for protection, including but not limited to, scenic hillsides, riparian corridors, scenic highways and corridors, scenic viewsheds and vistas, natural landforms, and scenic routes along rivers and waterways, among other scenic features in the landscape.	NR-13.5: Regulate Development NR-13.6: Protect Scenic Qualities of Riparian Areas			
6.10	Areawide Significant Ridgeline Protections	Perform a study to identify and map the significant ridgelines in ESGV. Prepare an areawide ordinance to incorporate significant ridgeline protections prohibiting development on or alteration of a significant ridgeline.	NR-7.1: Protect Natural and Scenic Resources NR-9.1: Riparian Habitat Restoration NR-13.1: Protect Scenic Hillsides and Ridgelines	DRP	\$	Short
6.11	Hydrology Study on Priority Sites for Flood Attenuation and Water Infiltration	Identify and prioritize for acquisition and conservation lands which have high capacity for water infiltration and flood attenuation. These would include flatter lands in the foothills of the San Gabriel Mountains, lands along the San Gabriel River, in particular lands used for surface mining along the 605 corridor, and undeveloped/underutilized lands in the valley areas for development of multi-benefit projects providing environmental services.	NR-2.1 Acquisition of Sensitive Lands NR-2.2: Multi-benefit Open Spaces NR-4.1: Preserve Lands with Sensitive Biological Resources	DPW DRP DPR CSO	\$	Short
6.12	Urban Greening, Tree Canopy Coverage, and	Partner with agencies, NGOs, and community groups to identify ESGV communities in high need of shade and with low levels of urban tree canopy	PR-3.6: Greenway and Open Space Connectivity	DPH DRP	\$	Short



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Action	Name	Description	Related Policy	Coordinating Agencies/ Departments	Cost Estimate (\$, \$\$, \$\$\$)	Timeframe (short/mid/ long range)
	Street Tree Program	coverage to focus urban greening efforts according to findings in the Urban Forest Management Plan. Develop a street tree planting program for West Puente Valley, prioritizing street segments that form an efficient walkshed network that connects residential areas to community amenities such as parks and shops.		DPR DPW CSO SD1		
6.13	Local Ecology and Wildland/Urban Interface Education Program	The number of residents within the wildland/urban interface has increased greatly over the past couple decades. A collaborative program with other agencies and conservation organizations should be developed to educated homeowners in the wildland/urban interface about fire-safe locally native plants to incorporate into the gardens, invasive plants to avoid planting, how to live well in proximity to and limit their impacts to wildlife, installing wildlife-friendly fencing, and downward facing exterior lighting, avoiding tree-trimming activities during bird nesting season, and other methods of stewarding their property to minimize impacts to wildlife and biological resources. Implement for the following communities: <ul style="list-style-type: none"> • San Gabriel Mountains Foothill Communities (East Azusa, Glendora Islands, North Claremont, Northeast La Verne, Northeast San Dimas, and West Claremont) • San Jose Hills (Walnut Islands and West San Dimas) • Rowland Heights • Hacienda Heights 	NR-8.6: Wildland/Urban Interface Land Stewardship	CSO	\$	Short



TABLE 9-1 East San Gabriel Valley Area Plan Implementation Table

Action	Name	Description	Related Policy	Coordinating Agencies/ Departments	Cost Estimate (\$, \$\$, \$\$\$)	Timeframe (short/mid/ long range)
Vision Statement VII – Informed, Empowered, and Environmentally Just Communities						
7.1	Community Sensitive Use Plans	For each community in the East San Gabriel Valley, create a Sensitive Use Plan, indicating the location of sensitive uses as well as hazards. Using these locations, the plan could program specific capital improvements to help buffer sensitive uses from hazards. These improvements could include landscaping, sound walls, and street improvements.	NR-7.6: Land Use and Zoning Supportive of Conservation	DRP OEM DPW DPH	\$\$	Mid
7.2	Community Trust Funds.	Create a program that allows the establishment of community-scale trust funds in the East San Gabriel Valley. The funds would go toward community projects and infrastructure to improve the livelihoods of residents. The trust funds would be jointly administered by the County and by the community. Funds would be collected via special development fees.	CC-1.1: Placemaking ED-2.1: Equitable Investment	BOS CEO	\$\$	Mid



TABLE 9-2 Avocado Heights Community Plan Implementation Table

Action	Name	Description	Related Policy	Coordinating Agencies/ Departments	Cost Estimate (\$, \$\$, \$\$\$)	Timeframe (short/mid/ long range)
Vision Statement II – Diverse, Walkable Communities						
AH 1	Evergreen Baptist Church Property Opportunity Area	Study the viability of redeveloping the Evergreen Baptist Church Property in Avocado Heights, specifically the cost benefit analysis of land acquisition to provide housing and community amenities at the site.	AH-5: Housing Opportunities AH-3: Underutilized Sites	LACDA SD1	\$\$	Mid
Vision Statement V – Thriving Economy and Workforce						
AH 2	Workman/Don Julian Intersection Revitalization	Develop a program and seek funding to revitalize the existing commercial storefronts at the intersection of Workman and Don Julian. This revitalization would balance community needs with improved pedestrian access, building façades, and landscaping.	AH-2: Complete Communities AH-5: Existing Commercial Centers AH-13: Complete Streets AH-15: Street Beautification	SD1 CEO	\$\$	Mid

TABLE 9-3 North Pomona Community Plan Implementation Table

Action	Name	Description	Related Policy	Coordinating Agencies/ Departments	Cost Estimate (\$, \$\$, \$\$\$)	Timeframe (short/mid/ long range)
Vision Statement III – Connected and Active Communities						
NP 1	Thompson Creek Multi-use Pathway	Study the viability of adding Thompson Creek to the San Gabriel Valley Greenway Network, including the feasibility of new pedestrian infrastructure to turn the existing storm channel into a multi-use pathway.	NP-2: Pedestrian Infrastructure NP-3: Multi-use Path	DPW DPR SD1	\$\$	Mid



TABLE 9-4 Pellissier Village Community Plan Implementation Table

Action	Name	Description	Related Policy	Coordinating Agencies/ Departments	Cost Estimate (\$, \$\$, \$\$\$)	Timeframe (short/mid/ long range)
Vision Statement IV – Shared Community Identity and Character						
PV 1	Equestrian Uses	Identify and secure funding to acquire property in Pellissier Village for the development of shared equestrian uses, including community stables, and feeding and riding areas. The development of these uses should be considered and led by feedback from the community.	PV-4: Provide Additional Equestrian Amenities	SD1 CEO DPR	\$	Short

TABLE 9-5 Rowland Heights Community Plan Implementation Table

Action	Name	Description	Related Policy	Coordinating Agencies/ Departments	Cost Estimate (\$, \$\$, \$\$\$)	Timeframe (short/mid/ long range)
Vision Statement IV – Shared Community Identity and Character						
RH 1	Equestrian District	Survey and document equestrian uses in Rowland Heights and support establishment of a Rowland Heights Equestrian District, particularly in areas around Desire Ave and Native Ave.	RH-20: Equestrian Uses	DRP SD1	\$	Short
RH 2	Agricultural Pathways	Collaborate with local community-based organizations and historical societies to document, preserve, and enhance the remnant agricultural pathways, known as the cat walks. Enhance their design and connect them to a system of neighborhood pathways.	RH-24: Connected Pathways	DRP DPW	\$\$	Mid



TABLE 9-6 San Jose Hills Communities Plan Implementation Table

Action	Name	Description	Related Policy	Coordinating Agencies/ Departments	Cost Estimate (\$, \$\$, \$\$\$)	Timeframe (short/mid/ long range)
Vision Statement IV – Shared Community Identity and Character						
SJH 1	Equestrian District Designation for Walnut Islands	A community engagement effort should be made to assess whether the equestrian community members want to designate a Walnut Islands Equestrian District in the area. Boundaries and properties to be included, the number of horses and other animals allowed per square footage of land would be discussed and determined as the designation is considered.	SJH-2: Equestrian District Designation	DRP SD1	\$	Short

TABLE 9-5 Unincorporated South El Monte Community Plan Implementation Table

Action	Name	Description	Related Policy	Coordinating Agencies/ Departments	Cost Estimate (\$, \$\$, \$\$\$)	Timeframe (short/mid/ long range)
Vision Statement III – Connected and Active Communities						
USEM 2	Public Realm	Improve connections to the San Gabriel River Trail.	USEM-3: Waterway Access	DPR	\$\$	Long Range
USEM 3	Public Realm	Improve access to communities on the other side of the San Gabriel River.	USEM-4: Enhance Community Connections	DPR	\$\$	Long Range



TABLE 9-8 Southwestern Communities Plan Implementation Table

Action	Name	Description	Related Policy	Coordinating Agencies/ Departments	Cost Estimate (\$, \$\$, \$\$\$)	Timeframe (short/mid/ long range)
Vision Statement II – Diverse, Walkable Communities						
SWC 1	Frontage Roads Revitalization Program	Identify frontage road segments with underutilized space and develop a plan to fund improvements that benefit pedestrians, like street trees, pocket parks, urban pathways, or improve climate resiliency, like bioswales for groundwater regeneration.	SWC-3: Commercial Centers and Corridor Revitalization SWC-9: New Multi-Use Trails	DPW DPR DRP DPH SD1	\$\$	Mid
SWC 2	South San Jose Hills – Neighborhood Park Project	Based on the findings of the Los Angeles Parks Needs Assessment, identify funding to locate and acquire a suitable site for the development of a new neighborhood park in South San Jose Hills.	SWC-7: Open Spaces	DPR SD1	\$	Mid
SWC 3	Valinda – Amar Commercial Corridor Revitalization	Develop a program and seek funding to revitalize the existing commercial storefronts on the north side of Amar Road between Aileron Avenue and Echelon Avenue. This revitalization would balance community needs with improved pedestrian access, building façades, and landscaping.	SWC-12: Existing Commercial Centers SWC-14: Commercial Centers and Corridor Revitalization	SD1 CEO	\$\$	Mid
SWC 5	West Puente Valley – Open Space Multi-Benefit Agreements	Work with local schools that contain open space areas to create an asset map with the intent to identify amenities, such as playing fields, tracks, playgrounds that could be accessible to local residents outside of school hours. Create a program to establish multi-benefit agreements with local schools, where feasible, including what the access includes, needed security/staffing, and other resources. Provide locations of these areas to the public in an interactive way so that local amenities are easily searchable.	SWC-7: Open Spaces	DPR DRP	\$	Mid



TABLE 9-8 Southwestern Communities Plan Implementation Table

Action	Name	Description	Related Policy	Coordinating Agencies/ Departments	Cost Estimate (\$, \$\$, \$\$\$)	Timeframe (short/mid/ long range)
SWC 6	West Puente Valley – Community Center	Study the feasibility of establishing a new community center in West Puente Valley, to provide needed community resources and to improve community resiliency. These resources could include a community kitchen, learning spaces, and a cooling center on high heat days. Sites for a center could be on existing County properties, through the shared use of a school site, or as part of a new development project in the community.	SWC-5: Village Centers and Social Gathering Areas	SD1 DPR	\$\$	Mid
Vision Statement VI – Sustainable Built and Natural Environment						
SWC 7	West Puente Valley – Air Quality Improvement Trust Fund	Establish a community trust fund to provide local funding to residents, businesses, and schools to improve indoor air purification and filtration. Funding could be provided to purchase air purifiers, retrofit existing HVAC systems, or enforce truck idling.	LU-3.24: Improved Indoor Air Quality	SCAQMD DPH DPW	\$	Short
Vision Statement VII – Informed, Empowered, and Environmentally Just Communities						
SWC 8	Community Health Partnerships	Explore the feasibility of establishing a partnership between the community and local hospitals and health care providers to offer services like local pop-up clinics and information sessions to residents. The intent of this partnership would be to improve community health outcomes.	SWC-4: Healthy Food LU-3.16: Access to Health Care Facilities LU-3.18: Joint-Use Facilities	SD1 Local Medical Providers/ Hospitals DPH	\$\$	Mid





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