

CHAPTER 5

IMPLEMENTATION

The **Implementation** section presents a list of possible actions which help to realize the goals and policies of the plan. The actions, programs or procedures listed here are optional and are contingent on funding and allocation of resources.

The implementation table below lists the related policies and identifies the potential coordinating agencies. The list of actions is not intended to be comprehensive, but rather is presented as a list of possible actions to implement during the life of the plan to move the community closer to its vision. The actions are based on input from community members, stakeholder agencies, and studies prepared for the Community Plan.



Residential Areas

Vision

Develop and maintain high-quality housing, increase opportunities for home ownership, and provide a range of housing options to meet the needs of all residents, across a range of incomes, from large households to retired individuals.

Increase Housing Opportunities				
#	Action	Details	Related Policy	Coordinating Agencies
1	Housing Partnerships	Partner with local community-based organizations, religious organizations, and housing trusts to construct housing on parcels owned or managed by these organizations. Identify funding programs to support the development of infill and/or affordable housing.	R-1.3 R-1.4 R-1.5	CDC
2	Homeownership Opportunities	To reduce vulnerability to rising rents, identify funding to increase homeownership.	R-3.1 R-3.2	CDC
3	ADU Outreach	Create a bilingual outreach program to inform residents of options for legalizing existing unpermitted units and for constructing legal units. Create a guide that outlines the type of units that may be permitted, the process for approval, and potential cost.	R-1.1 R-1.5	CDC DRP Library
4	ADU Demonstration Project	Expand demonstration pilot programs to legalize existing unpermitted ADUs in Florence-Firestone.	R-1.1 R-1.5	DRP CDC Arts Commission
5	Residential Improvement Program	Identify funding to assist with minor renovations of owner-occupied and rental properties. Perform community outreach and develop program standards to improve the physical appearance of structures (new paint, landscaping, and fencing) and to correct code violations. Identify funding options for energy and water conservation improvements.	R-4.1 GP H-6.1	CDC ISD
6	Neighborhood Block Watch Groups	Support neighborhood groups by providing access to resources that enable them to address neighborhood concerns and problems. Identify resources for groups to receive training on community leadership and safety issues.	R-4.1	LASD Library FFCL
7	Not Net Loss of Affordable Units	Implement and monitor Policy R-1.7, No Net Loss of Affordable Units, through community-level or countywide ordinances, zoning, and/or programs directed to ensure that new investment, development, and/or amenities introduced in the community do not contribute to the displacement of existing community members or reduce the availability of affordable units in the community.	R-1.7	DRP

Commercial Areas

Vision

Create vibrant commercial areas that function as the connective fabric of the community, support a variety of commercial activities dispersed community-wide, provide an attractive and safe public realm, and identify Florence Mile as the community’s “main street”.

Vibrant Commercial Districts				
For Implementation Actions related to vibrant commercial districts refer to the Economic Development section.				
Mix of Land Uses				
#	Action	Details	Related Policy	Coordinating Agencies
8	Parking Structure	To reduce the requirement for each use to provide code required parking, evaluate the feasibility of constructing and operating a public parking structure on a major corridor, such as Florence or Compton Avenues.	C-3.1 C-3.2 C-3.5	DRP DPW
9	Zoning Code Amendments for Incentives	<p>Parking Reductions for Desired Uses. Amend the zoning code to reduce parking requirements for restaurants, entertainment uses, and other desirable uses. Encourage renovation of structures and the establishment of new uses by reducing or eliminating parking requirements.</p> <p>Shared Parking. Amend the zoning code to allow for shared parking in the commercial areas of Florence-Firestone with an administrative permit.</p>	C-3.1 C-3.2 C-3.3 C-3.5	DRP
Pedestrian- & Transit-Friendly				
#	Action	Details	Related Policy	Coordinating Agencies
10	BID for Firestone Blvd	Explore the formation of a Business Improvement District (BID) for Firestone Boulevard to improve the appearance of properties and the public realm.	C-4.1 C-4.2 C-4.5 C-4.8	FFWPCoC
11	Façade Renovations	Perform outreach and engage businesses to renovate facades and alter lengths of uninterrupted, windowless walls along the street frontage through the CDC’s Community Business Revitalization Program. Prioritize funding for businesses along Florence, Compton, and Central Avenues and Firestone Boulevard.	C-4.4 C-4.5 C-4.6	CDC FFWPCoC

Industrial Areas

Vision

Create a strong industrial land use sector through reinvestment in industrial areas, with businesses providing diverse job opportunities and operating as good neighbors.

Revitalization and Capacity Development				
#	Action	Details	Related Policy	Coordinating Agencies
12	Industrial Site Opportunities	Many properties in the area are undersized with little room for business expansion or incentive for investment. Create a program to identify vacant, undersized, and underutilized industrial properties that may be assembled to accommodate new uses or expansion of desirable existing uses. Identify investment and expansion opportunities by surveying existing businesses, identifying businesses with the capacity and need to expand. Performing outreach with those businesses to connect them with funding opportunities, alternate sites, and other expansion opportunities. Share the survey results with both business owners and property owners. Connect businesses with investment and/or expansion potential to owners of vacant and underutilized properties that have the potential to accommodate viable industrial uses.	I-1.1 I-1.4	CDC DRP
13	Alameda Mixed-Use Industrial Center	Identify locations for development near the Firestone Boulevard/Alameda Street intersection for a retail, office, and flex industrial center. Explore joint public/private partnerships for the development.	I-1.1 I-1.3	CDC
14	Industrial Public Realm Improvements	Study the removal of on-site landscaping requirements for the industrial zones. Identify funding options, such as an in-lieu fee, for industrial area improvements including street trees, landscaping, sidewalk improvements, lighting, and other infrastructure that improves the appearance and function of industrial areas. (For further program and actions for public realm improvements refer to the Connectivity section.)	I-1.1	DRP DPW
15	Development Advisor	To facilitate development, create an industrial development advocate position within a County department to advise and inform industrial property owners and investors of requirements, costs, permit processing times, and best practices.	I-1.1 I-1.5	CEO Econ Unit
16	Alameda Corridor Improvement Funding	Pursue funding to improve the character, quality, and viability of the Alameda industrial corridor, addressing the overconcentration of recycling uses, illegal signage, and business activities spilling into rights-of-way. Create an identifiable and welcoming physical presence to the Alameda Corridor through public realm improvements and a coordinated façade improvement program.	I-1.1 I-1.2 I-1.5 I-5.1 I-5.2 I-5.3	DRP DPW CDC Arts Commission

Facility, Operations, and Environmental Improvements				
#	Action	Details	Related Policy	Coordinating Agencies
17	Industrial Use Upgrades	Incentivize existing businesses to upgrade by incorporating sustainable technologies, transitioning to less impactful operations, and implementing site improvements, such as providing landscaped setbacks, site enclosures with durable walls, and vertical landscaping (vines), on all public-facing frontages. Incentives can be in the form of loans, grants, or regulatory incentives. As part of the program, identify those uses operating adjacent to residential areas with higher impacts due to the type of operations or materials used, emissions, noise, odor or other impacts. Perform outreach with operators to connect them to funding, grant programs, or technical assistance from state and local sources for upgrading to less impactful equipment and pollution prevention including ground water contamination, facilities and site improvements, and training/certification of sustainable operations and processes.	I-2.1 I-2.2 I-2.3 I-3.1	DRP DPW DCBA CDC
18	Hazardous Waste Substitution	Create an education program for substitution of hazardous materials and proper handling and disposal of hazardous waste. Identify funding options to assist businesses in adopting clean technologies.	I-3.4 I-3.5	DTSC Fire FFWPCoC
19	Government Contracts	Create a program to prioritize County procurement contracts and loan programs for industries that transition to cleaner operations and comply with the highest level of local and state regulations.	I-3.1	CEO DCBA CDC
Land Use Conflicts and Impacts				
#	Action	Details	Related Policy	Coordinating Agencies
20	Notification of Community-Based Organizations	Maintain a list of community-based organizations to be notified of discretionary projects in industrial zones.	I-4.3	DRP
21	Industrial Use Requirements Outreach and Education	To increase local knowledge and encourage participation in enforcement efforts, create a bilingual education program informing community members of zoning requirements for industrial uses.	I-4.3	DRP Library
22	Coordinated Business and Environmental Permitting Program	Work with DPH's Community Risk Reduction Work Group to create an environmental permit checklist. Give the checklist to applicants at the time of business license application to facilitate compliance with regulations and requirements from all relevant agencies.	I-4.10	DPH DRP DPW

23	Monitor Uses	<p>Coordinate with community-based organizations with expertise in environmental justice to closely monitor recycling and scrap metal uses for compliance with County permits. Closely monitor auto dismantling, auto parts, and auto-repair uses in coordination with local and state enforcement agencies for proper handling and disposal of auto-related fluids.</p>	<p>I-4.7 I-5.1</p>	<p>DRP DPH DPW CBO</p>
24	Zoning Code Amendments	<p>Amend the Zoning Code to require the following:</p> <p>Screening and Buffering. Require industrial properties to use durable materials, such as concrete, masonry or other similar material, and vertical landscaping, to entirely enclose the site and screen industrial operations from public view. Walls should be planted with drought-tolerant, vertical-growing vegetation, such as vines.</p> <p>Enclosed Building. Require that specific uses, activities, and operations be conducted in a fully enclosed building when in proximity to residential zoning and sensitive uses.</p> <p>Permit Application Progress. Require applicants with pending permit applications to make timely progress on permits and revise their application per corrections requested by County departments as soon as possible. Lack of progress could result in the denial of the permit.</p> <p>Nonconforming Uses. Update nonconforming provisions to include a compliance program. Either require nonconforming industrial uses to comply with current standards within a specific timeframe or institute a shortened amortization period if compliance with current standards cannot be met.</p> <p>Pollution Prevention Analysis. Require applications for new and modified industrial facilities to incorporate a pollution prevention analysis that includes the following as applicable: substitutes for hazardous materials; best available pollution control technologies; prioritization of alternative materials (i.e. non-toxic materials first then reduced toxicity material, etc.); clear justification for use of a material other than the least toxic option.</p> <p>Disproportionate Level of Impact Findings. Develop findings of approval for discretionary projects that take into consideration the existing disproportionate negative impact of industrial uses on the community. Use the Cal Enviro screen score or other rating system to indicate the level of disproportionate impact.</p>	<p>I-2.1 I-2.3 I-3.1 I-4.1 I-4.2 I-4.6 I-4.8 EJ-1.2 EJ-1.3</p>	<p>DRP</p>

Land Use Violations and Enforcement				
#	Action	Details	Related Policy	Coordinating Agencies
25	Coordinated Permit Review	Develop and implement a coordinated program for review of industrial use permits required by local and state agencies, including but not limited to DTSC, ARB, AQMD, and County departments. Develop a coordinated system of noticing violations and referrals so all agencies are aware and notified of violations.	I-3.2 I-4.7 I-5.1	DPH DRP DPW
26	Industrial Task Force and Nuisance Abatement Program.	Expand the Nuisance Abatement Team Program (NAT) and create an interagency industrial task force to perform regular comprehensive surveys of the industrial areas, targeting impactful uses. Proactively enforce on zoning violations and unpermitted uses. The effort should target land uses with significant violations and those without permits. Develop streamlined enforcement procedures to efficiently remove unpermitted uses and to have violations corrected expeditiously.	I-4.7 I-4.9 I-5.1	DRP DPW DPH
27	Integrated Environmental Data System	Create a system to integrate environmental data from all regulating agencies, including information on hazardous materials, AQMD, stormwater, and other relevant information to facilitate interagency land use regulation and enforcement. The system would also show updated maps of environmental hazards and areas of concern.	I-3.2 I-4.7 I-5.1	DRP DPH DPW
28	Unpermitted Uses	Create a program in coordination with the Sheriff's Department, County Counsel, and the District Attorney to require unpermitted operations to expeditiously cease and remove all unpermitted structures and activities. Revise internal processes for requiring unpermitted uses to cease operations and create mechanisms for ensuring compliance in the shortest timeframe possible.	I-5.1	DRP LASD DA CC

Environmental Justice

Vision

Create a community where negative environmental impacts are reduced to protect the health, safety, and well-being of community members, where commercial and industrial uses employ clean, sustainable energy technologies, and where resources and information regarding environmental-related issues are readily available.

Resolving Land Use Incompatibility				
#	Action	Details	Related Policy	Coordinating Agencies
29	Green Zones Standards	Develop green development and performance standards to address the disproportionate pollution burden caused by cumulative industrial uses near residential uses, schools, and other sensitive uses. Incorporate the standards into a Green Zones Ordinance or other similar efforts.	EJ-1.1 EJ-1.2	DRP DPW DPH Fire AQMD ARB TTC WQCB DTSC
30	Reinstate NET	Reinstate and maintain the Neighborhood Enhancement Team (NET) to proactively identify and abate code violations through interdepartmental enforcement action.	EJ-1.1 EJ-1.2 EJ-1.4	DRP DPW LASD
31	Ground-truthing and Data Integration	Identify and map air quality hazards and sensitive receptors not included in regulatory agency databases and verify information by conducting ongoing “ground-truthing” surveys. Compile existing regulatory databases and maintain new data in real time.	EJ-2.1	DRP DPW
Incentivizing Green Industry				
#	Action	Details	Related Policy	Coordinating Agencies
32	Clean Energy Incentives Program	Create a clean energy incentives program for new and existing industrial and commercial businesses. Provide technical and financial support for greening to help businesses meet clean energy certification requirements (i.e. LEED).	EJ-2.2 EJ-2.4	DRP CDC SBS ISD
33	Upgrade Public Facilities	Provide clean energy upgrades, including solar and waste management improvements and air filtration upgrades to county and other public facilities, including schools.	EJ-2.4	ISD

34	Expedite Permitting for Clean Businesses	Evaluate if the permitting of new businesses that meet clean energy standards can be expedited.	EJ-2.4 GP LU 11.1	DRP DPW
35	Cleanup Hazardous Sites	Conduct a study with collaboration from local community organizations and governmental agencies to identify contaminated sites and facilities, and mobilize resources to remediate these sites to commercial or residential levels.	EJ-2.3	DRP DPW FFCL FFWPCoC
Increasing Open Space and Parks				
#	Action	Details	Related Policy	Coordinating Agencies
36	Green Alley Program	Convene an interdepartmental taskforce to develop and implement a “Green Alley” program to transform alleys into an active utilitarian open space with environmental benefits for the community, including an alley improvement handbook and demonstration project to show that alleys could be used for more than vehicles.	EJ-3.2	DPW FIRE DPR DRP
Access to Information and Public Participation				
37	FFCL Environmental Justice Committee	Create an Environmental Justice sub-committee within the Florence-Firestone Community Leaders to keep the community informed of environmental justice issues and pending land use proposals or discretionary permits.	EJ-4.1 EJ-4.2	DRP FFCL

Connectivity

Vision

Improve transportation infrastructure to provide more transit options, improve user safety on all modes of transportation, and ensure mobility from one place to another is efficient and pleasant.

Comprehensive Transit System				
#	Action	Details	Related Policy	Coordinating Agencies
<p>Create station improvement plans for Slauson, Florence, and Firestone Metro Blue Line Stations focused on providing amenities and facilities for all transit users: pedestrians, bicyclists, and motorists that use the station. The station area improvement plans should include but are not limited to the following:</p>				
38	Station Area Improvement Plans	<p>Mobility Strategy: Identify pedestrian, bicycle, and motor vehicle routes and multimodal connections, particularly the first-last mile connections to the transit stop. Take into account the street design elements outlined in the Mobility Element of the General Plan. To encourage active transportation and improve the safety of all users, consider new street cross-sections. Also assess parking opportunities and challenges near stations and explore opportunities to better coordinate light-rail, bus, County shuttle, and other transit services at each station.</p>	<p>CN-2.1 CN-2.3 CN-2.4 GP Mobility Element</p>	<p>DRP Metro DPW</p>
		<p>Transit Station Safety Coordination: Plan: Develop a plan between relevant departments and law enforcement agencies to coordinate the safety of transit riders. Include strategies to increase presence of law enforcement at the stations and other safety improvements.</p>	<p>CN-1.1 GP M-1.2 GP M-4.13</p>	<p>LASD DPW Metro</p>
		<p>Capital Improvement, Beautification, and the Public Realm: Identify specific infrastructure improvements and outline a financing plan. Where appropriate and feasible, install decorative cross-walks, wayfinding signage, community identification banners, public art in and around stations, and other beneficial elements. (Refer to public realm beautification recommendations in the Connectivity, Commercial Areas, and TD Elements of this Community Plan for further information.)</p>	<p>CN-1.1 CN-2.1 GP M1.1 GP M-2.3-2.8 GP M-2.10 GP M-4.8 GP M-4.9 GP M-5.4</p>	<p>DPW Metro Arts Commission</p>

	<p>Station Area Improvement Plans</p>	<p><i>Specific Station Considerations:</i></p> <p>Slauson Station:</p> <p><i>Agency Coordination:</i> Inter-agency coordination is vital as there are a variety of jurisdictions nearby.</p> <p><i>Active Transportation:</i> Improve multi-modal interfaces, pedestrian and bicycle amenities, and safety at the station.</p> <p><i>Open Space Connectivity:</i> Improve connectivity to Augustus Hawkins Nature Park and other community destinations.</p> <p>Florence Station:</p> <p><i>Railroad Crossings:</i> Improve connectivity across the Blue Line right-of-way on Florence Avenue. Replace or upgrade the only existing pedestrian bridge at 76th street which connects to Graham Avenue.</p> <p><i>Existing Parking:</i> Evaluate parking needs, including an expanded parking garage.</p> <p>Firestone Station:</p> <p><i>Connectivity:</i> Improve access to nearby destinations and improve lighting and pedestrian amenities at street level beneath the elevated station to improve accessibility and improve safety.</p> <p><i>Open Space and Public Art:</i> Improve access to Roosevelt Park and facilitate public art and mural opportunities for the station.</p>	<p>CN-1.1 CN-2.1 CN-2.3 GP M-1.1 GP M-2.3-2.8 GP M-2.10 GP M-4.2 GP M-4.3 GP M-4.8 GP M-4.9 GP M-4.12 GP M-4.13 GP M-5.1-5.4</p>	<p>DPW Metro DPR Arts Commission</p>
<p>39</p>	<p>Bus Stop Amenity and Beautification Plan</p>	<p>Install lighting, street trees, benches, shelters, and recycling and trash bins on sidewalks, and add crosswalks, wayfinding signage, and route information at bus stops, where appropriate and upon securing funding.</p>	<p>CN-2.1 CN-2.2 GP M-1.1 GP M-2.4 GP M-2.9 GP M-2.10</p>	<p>Metro DPW</p>

Useful Active Transportation Networks

#	Action	Details	Related Policy	Coordinating Agencies
To improve pedestrian access and infrastructure in the community, develop a pedestrian plan and access improvement plan, which includes the following elements.				
40	Pedestrian Plan and Access Improvements	<p>Pedestrian Plan: Develop a pedestrian plan that provides for a network of sidewalks, off-street paths, and urban trails, including locations for additional lighting, crosswalks, wayfinding signage, benches, and other pedestrian amenities; and enhances pedestrian access to activity centers, transit hubs, employment areas, and other destinations throughout the community and surrounding areas. The pedestrian plan may be similar in scope to the Department of Public Health’s “Step by Step” initiative and should consider recommendations outlined in both Metro’s Blue Line First/Last Mile Plan and the Los Angeles County Transit-Oriented Districts Access Study for Slauson, Florence, and Firestone stations.</p>	<p>CN-2.1 CN-2.3 GP M-1.1 GP M-2.1 GP M-2.4 GP M-2.7 GP M-2.8</p>	<p>DPH Metro DPW</p>
		<p>Blue Line Pedestrian Overpass: Replace and reconstruct the pedestrian bridge connecting the west side of the community at E 76th Street to Roosevelt Park at Graham Avenue. Incorporate public art to create a pleasing visual marker for the community. Explore additional locations for pedestrian bridge crossings or other connection methods to safely connect community members to parks and community resources across the Blue Line and railroad rights-of-way.</p>	<p>CN-1.1 CN-2.1 CN-2.3</p>	<p>Arts Commission Metro DPW</p>
		<p>Firestone Station & Washington Park Connectivity: Create wayfinding signage and clear visible connections between Firestone Station and Washington Park. Work with the Sheriff’s Department and Metro on increasing the perception of safety.</p>	<p>CN-1.1 CN-2.1</p>	<p>LASD DPR Metro DPW</p>
		<p>Urban Trail Development: As a supplement to the pedestrian network, identify portions of the network to improve connections between community parks and green spaces (urban trails), where appropriate. Implement infrastructure improvements (lighting, crosswalks, etc.) along urban trails. Explore the feasibility of creating a pedestrian/bike trail along the existing Blue Line and railroad rights-of-way, ensuring the high visibility of potential users for safety. Additionally, study alternate routes through the community that connect to the Rails to River efforts and similar efforts in adjacent jurisdictions.</p>	<p>CN-2.1 CN-2.3 PR-3.1 PR-3.4 GP M-2.4 GP M-2.8</p>	<p>DPR DPH DPW Metro</p>
		<p>Pedestrian Improvement Incentives: Establish an incentive program to encourage projects to retrofit parking lots, structures, and driveways to include pedestrian design features.</p>	<p>CN-4.2</p>	<p>DRP DPW</p>

Complete Streets				
#	Action	Details	Related Policy	Partner Agencies
<p>Develop a comprehensive program to improve streetscapes and create a more inviting place for pedestrians and bicyclists. Include components such as a Street Tree Master Plan, Green Streets & Road Diets, Bikeways and Infrastructure, and Curb Parking Space Conversions, among others.</p>				
41	Streetscape Program	<p>Street Tree Plan: Develop a street plan to establish a uniform shade canopy, reduce urban heat island effect, and enhance the public realm. Work with a design consultant and perform community outreach to develop the plan. Install street trees at regular intervals, where possible, according to the plan. Create seating spaces along street corridors in high pedestrian areas with facing benches and shade.</p>	<p>CN-2.2 GP M-2.9</p>	<p>DPW Arts Commission DPH</p>
		<p>Green Streets & Road Diets: Implement a green streets and road diet program throughout the community, where appropriate, to improve and beautify connections. Coordinate with similar efforts in adjacent jurisdictions to provide a continuous network of greenways, urban trails and pedestrian/bike paths. Target streets with wide rights-of-way, including Compton Avenue, Nadeau Street, Hooper Avenue, Miramonte Blvd, Holmes Avenue, and Crockett Blvd. Develop a maintenance plan with strategies for ongoing maintenance, including street adoption by local residents.</p> <p>(See the Community Identity and Commercial Areas Sections for further recommendations on streetscape improvements.)</p>	<p>CI-2.2 CI-3.1 CI-4.3 PR-1.2 PR-1.4 CN-2.1 CN-2.2 CN-2.3 GP M-1.1 GP M-2.2 GP M-2.3 GP M-2.7-2.9 GP M-5.4 GP M-7.1</p>	<p>DPW DPR</p>
		<p>Bicycle Master Plan: Continue to construct bicycle lanes and make other infrastructure improvements identified in the LA County Bicycle Master Plan for the Florence-Firestone Community.</p>	<p>CN-2.3 GP M-1.1 GP M-2.1 GP M-2.5-2.7 GP M-5.4</p>	<p>DPW</p>
		<p>Bicycle Facilities: Coordinate with community groups to identify locations where installation of bicycle racks and lockers is needed. Secure funding to install bicycle racks and lockers in identified areas.</p>	<p>CN-2.4 GP M-1.1 GP M-2.6 GP M-3.3 GP M-4.9 GP M-5.4</p>	<p>DPW Metro LAUSD DPR</p>
		<p>Curb Parking Space Conversions: Standardize process to convert underutilized curb parking spaces for other uses, such as plazas, parklets, and bike corrals. Prioritize installation in areas with high volume of pedestrians and bicyclists.</p>	<p>CN-2.1 CN-2.4 GP M-1.1 CP M-2.1 CP M-2.4 CP M-2.6 CP M-2.10 CP M-3.3 CP M-4.1 CP M-5.1-5.3</p>	<p>DPW Metro DPR DPH</p>

To address safety concerns, increase community policing, improve street infrastructure, and the interface between different transportation modes (e.g. between a motorist and a pedestrian), especially along streets that connect to parks, schools, community centers, and commercial corridors.

#	Action	Details	Related Policy	Coordinating Agencies
42	Florence-Firestone Mobility Safety Program	<p>Engineering:</p> <p><i>Safety Infrastructure:</i> Implement the recommended infrastructure improvements stated in the Los Angeles County Neighborhood Traffic Management Program and the Los Angeles County Vision Zero Initiative. Evaluate intersections in the community and install crosswalk treatments at key intersections, where appropriate, considering Firestone Boulevard and areas near transit stations among others.</p> <p><i>Traffic Calming:</i> Study and implement traffic calming measures, where appropriate. Consider Compton Avenue and Nadeau Street, as well as other cut-through streets in residential neighborhoods.</p> <p><i>Road Diets:</i> Refer to the “Green Streets & Road Diets” implementation program above.</p>	<p>CN-2.1 CN-2.4 GP M-1.1 GP M-1.2 GP M-2.2-2.8 GP M-3.3</p>	<p>DPW Metro</p>
		<p>Education:</p> <p><i>Roadway Education:</i> Educate truck operators and motorists on safe motoring skills around active transportation uses. Develop educational and promotional materials to inform roadway users about the benefits of active transportation facilities.</p> <p><i>Bicycle Ambassador Program:</i> Develop a Bicycle Ambassador program to attend public events to broaden awareness of bicycling and provide safety information.</p> <p><i>Safe Routes to School Program:</i> Expand Metro’s Safe Routes to School Program. Work with community partners and schools to include the Safe Routes to School Program as a permanent part of the school curriculum.</p>	<p>CN-3.1 GP M-1.2 GP M-4.9</p>	<p>DPW Metro LAUSD LASD DPH CHP</p>
		<p>Enforcement:</p> <p><i>Roadway Enforcement:</i> Educate and enforce road safety rules, such as parking in bicycle lanes and other violations.</p>	<p>CN-1.1 CN-3.2 CN-4.5</p>	<p>LASD DPW Metro CHP</p>
		<p>Evaluation:</p> <p><i>Annual Active Transportation Counts:</i> Initiate a long-term plan to annually count the number paths of travel by bicyclists and pedestrians to focus implementation priorities in locations with high levels of pedestrians and bicyclists.</p>	<p>CN-3.4 GP M-1.1 GP M-2.1 GP M-2.7 GP M-4.3</p>	<p>Metro DPW DPH</p>

Connective Community Parking				
#	Action	Details	Related Policy	Coordinating Agencies
43	Parking Plan	<p>Require new parking lots and encourage existing lots to have adequate pedestrian walkways, lighting, and shade/ tree canopies.</p> <p>Develop a comprehensive Florence-Firestone parking plan and strategy that addresses parking impacts in residential areas while providing adequate parking for commercial uses.</p> <p>Develop a parking reduction program for local businesses that offer active transportation options to its employees.</p>	<p>CN-4.1-4.4</p> <p>GP M-5.2</p>	<p>DRP</p> <p>DPW</p> <p>FFWPCoC</p>

Transit Oriented Districts

Vision

Create vibrant TODs with high quality, mixed-use development at transit nodes, transit-accessible housing, job-generating uses, community services, a welcoming public realm, and a safe and beautiful active transportation network.

Transit Friendly Development				
#	Action	Details	Related Policy	Coordinating Agencies
44	Transit-Oriented District Specific Plans.	<p>Develop one Transit Oriented District specific plan for all three Metro stations in Florence-Firestone. The goals of the TOD specific plans are to: 1) Increase walking, bicycling, and transit ridership and reduce vehicle miles traveled (VMTs); 2) Facilitate compact, mixed use development; 3) Increase economic activity; 4) Facilitate the public investment of infrastructure improvements; and 5) Streamline the environmental review process for future infill development projects.</p> <p><i>The plan should consider the following, among other elements:</i></p> <p>Revise land use and zoning categories in the industrial areas to transition to higher density job-generating uses that include a mix of commercial and compatible light industrial development with a pedestrian-oriented urban presence.</p> <p>Revise commercial land use and zoning categories to allow for higher density development near stations, support pedestrian activity, and help diversify commercial uses.</p> <p>Revise residential land use and zoning on major corridors to allow higher density development, where it can be accommodated, to allow increased access to housing opportunities.</p> <p>To increase the supply of mixed-income housing in the community, develop zoning tools and/or programs in TOD areas that promote a range of housing affordable to community members, through means such as the inclusion of affordable units in residential projects or the development of mixed-income residential projects.</p> <p>Identify transit, public realm, and street infrastructure improvements to encourage active transportation, beautify the public realm, create streetscape plans, and improve the safety of all users.</p> <p>Incentivize increases in floor-area ratios for specific desired development and for the provision of open space in developments.</p> <p>Develop design guidelines to promote pedestrian-friendly design, active commercial corridors, and mixed-use development.</p> <p>Identify infrastructure improvements to support growth in TOD areas, revitalization, and construction of projects. Identify potential infill and redevelopment sites in the station area for transit-oriented redevelopment.</p>	TD-1.1-1.6 TD-2.1-2.5	DRP

Job/Housing Balance & Mixed Land Uses				
#	Action	Details	Related Policy	Coordinating Agencies
45	TOD Catalyst Project	Fund joint private/public mixed-use catalyst projects to diversify commercial uses in the TOD areas and provide services that cater to residents and workers daily needs. Potential sites to consider include the Rite-Aid and Superior properties parking lots, properties adjacent to Metro stations, and properties with used car sales within the TOD area to transition to pedestrian-friendly uses.	TD-1.1 TD-2.1 TD-3.1 C-1.2 C-2.1	CDC Metro
Public Realm & Connectivity				
<i>Please refer to the Connectivity, Safety & Health, and Community Identity Elements for implementation actions in this subject area.</i>				

Community Identity

Vision

Create a community that is inviting and comfortable for all users, ensures the creation and maintenance of high-quality development, maintains clear public rights-of-way, and exhibits an identity specific to Florence-Firestone in the public realm, public facilities, and private development.

Community Identity and Place-Making				
#	Action	Details	Related Policy	Coordinating Agencies
46	Public Plaza	Construct a public plaza near the intersection of Compton and Florence Avenues or other comparable location, to serve as a community meeting and gathering space. This would support the identification of Florence Avenue as the main street of Florence-Firestone and provide a well-needed gathering area in the commercial center of the community. Explore partnerships between public, private, and non-profit organizations to contribute to such a development. Complement the creation of this space with traffic calming and road diet recommendations to remove travel lanes, widen sidewalks, and extend curbs at intersections, where appropriate, for Compton Avenue as described in the Connectivity and Commercial Areas sections.	CI-1.4 CI-3.1	DPR DPW Arts Commission
47	Public Art and Community Identity	Enhance community identity through the development of public art programs. Consider placing murals on blank commercial building facades, blank walls along the Blue Line ROW, Metro rail overpasses, and the pedestrian bridge at Roosevelt Park. Coordinate with public agencies, schools, community groups, and consulting artists. Coordinate building façade improvements with community signage for Florence Mile. Hold temporary creative place-making events and use other strategies to celebrate community history and identity.	CI-2.2 CI-4.3	Arts Commission DRP DPW Metro
48	Community History and Historic Properties Survey	Collaborate with community partners and local historical societies to create an inventory of historic sites and structures in Florence-Firestone. Identify and acquire funding sources to repair and restore these sites. Install bilingual markers and educational signage in historic locations and in public spaces in Florence-Firestone to highlight the history and character of the community.	CI-1.1 CI-1.2 PS-2.6 PS-2.7	DRP DPR

Community Beautification				
#	Action	Details	Related Policy	Coordinating Agencies
49	Florence Mile Public Realm	Work with an art/design consultant to further enhance and maintain the streetscape. Engage the community to design and install updated welcome signage at entry points, community identification markers, signage, banners, and create distinctive street furniture for the Florence Mile. The improvements should be installed at regular intervals, where feasible, along Florence Avenue and at major entry points.	C-1.1 C-4.1 C-4.3 CI-2.2 CI-3.1 CI-3.3	DPW Arts Commission
50	Decorative Cross-Walks	Work with local schools and community groups to create designs for decorative cross-walks. Consider decorative cross-walks that meet all applicable safety and maintenance standards on Florence Mile, major commercial corridors with high pedestrian activity, and near transit stations, public facilities, schools, parks, libraries, and local resources.	CI-2.2 CI-3.1 CI-3.3 CI-4.3	DPW Arts Commission
51	Façade Improvements	Aesthetic beautification of areas has an impact on how residents and visitors perceive place. Target a façade improvement program for major corridors in the community including, Firestone Boulevard, Central and Compton Avenues, and Nadeau and Holmes Streets. Perform outreach with property owners and tenants. Coordinate with streetscape improvements to transform public spaces into attractive corridors that serve the needs of the community. See Commercial Areas section for further streetscape improvement recommendations.	CI-3.1 CI-3.3	Arts Commission CDC
52	Coordinate Vacant Lot Activation	Develop a multi-agency task force to partner with non-profit organizations experienced in vacant lot activation to create demonstration projects and envision alternate uses for vacant lots. Prioritize vacant lots fronting major corridors, such as Florence, Central, and Compton Avenues, Firestone Boulevard, and Nadeau Street.	CI-2.3	Arts Commission CBO
53	Right-of-Way Enforcement Program	Create a proactive code enforcement program to enforce clearance and cleanliness of public streets. The program should take place in both industrial and commercial areas, and wherever else is needed.	CI-4.2 CI-4.3 I-5.1 I-5.2	DPW LASD CHP
54	Restrict Overnight Parking	A program and signage should be created to prohibit overnight parking on public streets in industrially zoned areas. This would significantly reduce the number of inoperable vehicles stored on public streets and work activities being conducted in the street.	CI-4.2 CI-4.4	DPW LASD CHP

Economic Development

Vision

Preserve existing jobs, expand and diversify the job base, and provide opportunities for job training and professional advancement, taking advantage of access and proximity to job centers, industrial transportation corridors, and an extensive public transit network.

Revitalization of Commercial and Industrial Businesses				
#	Action	Details	Related Policy	Coordinating Agencies
55	Branding for Niche Market	Conduct an area branding study to revisit and expand on the conclusions of the 2010 Market Feasibility Study. Identify specific areas to brand for specific industries and consider public realm improvements, such as coordinated banners and commercial storefront revitalization. Example projects include a Latin Specialty Foods District on Florence Avenue, a Custom Furnishing District on Nadeau Street, or other potential districts.	ED-1.1	CDC DPW DRP
56	Assess Infrastructure	Conduct a study on existing water, energy, and sewer infrastructure in commercial and industrial areas. Determine the needs and limitations of the current infrastructure with the objective of encouraging private investment in the community with public investment in infrastructure.	ED-1.2	DRP DCBA Assessor DPH DPW
57	Fee Reductions	Study the feasibility of permitting and licensing fee reductions for small businesses and properties to support and encourage renovation of properties.	ED-2.1	DPW Assessor DPH DCBA DRP
58	Active Transit Incentives	Develop a program for local businesses to offer incentives to their employees and customers to use public transit and active transit.	ED-2.5	DCBA
Area Focused Growth and Investment				
#	Action	Details	Related Policy	Coordinating Agencies
59	Barriers to Development	Prepare a study that identifies barriers to development, including vacant and underutilized parcels. Develop specific actions to overcome development barriers. The study should determine viable locations for development and identify several catalyst projects where joint public-private partnerships can be developed to include a mix of retail, services, housing, and/or office space.	ED-2.1 C-1.2 C-2.1 C-2.3 C-3.1 C-3.3 C-3.5 C-3.6	DRP CDC

60	Retail Center	Conduct a feasibility study, in consultation with the community, of potential locations for a retail center. Identify opportunities for attracting uses desired by the community, such as sit-down restaurants, markets, entertainment venues, and general merchandise stores.	ED-2.1 C-2.3 C-3.5	DRP FFCL FFWPCoC
61	Public Marketplace	Develop a community marketplace and public space with vendor stalls and a shared dining area for small business vendors to sell products.	ED-2.1 C-1.3	DRP FFCL DCBA FFWPCoC
62	Development Concierge	Establish a facility to provide business support services, such as access to resources, training opportunities, and mentorship for existing local small businesses and new business interests. Create the role of the Florence-Firestone development concierge to work with local organizations and small businesses and connect businesses to resources and funding, including special zone designation area programs such as the Historically Underutilized Business Zone (HUBZone) and the Recycling Market Development Zone.	ED-1.1 ED-2.1	CDC FFWPCoC DCBA
63	Develop an Industrial Site Pilot Project	Identify viable vacant and underutilized industrial parcels. Implement a demonstration project involving the assembly and redevelopment of the industrial parcels.	ED-2.3 ED-2.4	CEO CDC
64	Impact Fees	Study the feasibility of including impact fees through discretionary projects for new major commercial and industrial development to support infrastructure upgrades.	ED-1.2	DRP DPW
65	Master Entitlements	Study the feasibility of creating master entitlements for desirable uses in the community, such as cultural/entertainment uses to streamline the review of such projects and encourage their development.	ED-2.1 C-3.5	DRP
Labor Force Development				
#	Action	Details	Related Policy	Coordinating Agencies
66	Connect Job Training to Job Opportunities	Conduct a study among community members to identify what types of training or education are needed to succeed in the existing job opportunities. Develop strategies to better connect community members to training and career advancement opportunities. Work with agencies, businesses, and non-profits to identify and/or create the needed skills development, training, and vocation programs and connect community members to targeted job opportunities.	ED-3.1 ED-3.2	WDACS Library FFWPCoC
67	Bilingual Small Business Services	Provide small business management and training classes, consulting services, business counseling, and other resource information in English and Spanish.	ED-3.3	FFCL DCBA FFWPCoC

Parks and Recreation

Vision

Increase the amount and quality of public spaces, ensure that every resident is within easy access of a park space, enhance neighborhood connectivity to parks, and provide greenery throughout the community.

Enhance and Increase Recreational Opportunities				
#	Action	Details	Related Policy	Coordinating Agencies
68	Parks on Vacant/ Underutilized Parcels	Identify strategic locations of vacant and/or underutilized properties where new parks could be built, focusing on areas in Florence-Firestone that are park poor, have barriers to access, or are near public facilities.	PR-1.1	DPR
69	Utility Right-of-Way Linear Park	Coordinate with LA City Department of Water and Power (LADWP) to transform the existing utility right-of-way which runs in an east-west direction parallel to E 92nd Street and north/south along Success Avenue into a linear 27-acre park with multi-use trails, play areas, gardens, and active recreation facilities. The linear park should connect to the developed utility right-of way park in the City of South Gate and to the County parks located adjacent, such as Washington and Ted Watkins Parks.	PR-1.1 PR-1.2	DPR LADWP
70	Community Orchards & Gardens	Identify properties on which to develop community orchards and gardens. This could take advantage of the many one-quarter acre vacant lots dispersed throughout the community. A shaded public space and healthy food source would be provided. Work with non-profits and arts organizations, such as the Los Angeles Neighborhood Land Trust and Fallen Fruit, who specialize in civic engagement and community orchards to direct the effort.	PR-1.1	DPR CBO
71	Visibility & Lighting Study	Upon securing funding, study locations in the parks system that have had safety incidents and assess lighting needs to better ensure user safety. Install additional lighting and other safety measures for increased visibility where needed within parks and at park entryways.	PR-2.2	DPR LASD
72	Washington Park Improvements	Repair Community/Recreation Center. Improve the acoustics of the community meeting room by providing acoustic paneling, for ease of use as a community meeting and gathering area. Upgrade playgrounds.	PR-2.3 PR-2.4 PR-2.6 PR-2.7	DPR
73	Roosevelt Park Improvements	Repair playgrounds, tennis courts, gymnasium, and picnic shelters. Replace pools/aquatic facilities	PR-2.3 PR-2.6 PR-2.7	DPR

74	Bethune Park Improvements	Replace basketball courts.	PR-2.6 PR-2.7 PR-3.4	DPR
75	Watkins Park Improvements	Replace multipurpose field.	PR-2.6-2.8	DPR
76	Restrooms at All Parks	Repair restrooms at all parks in Florence-Firestone	PR-2.6 PR-2.7	DPR
Greenway Networks & Urban Trails				
<i>For Implementation Actions related to greenways, green streets, and urban trails please refer to the Mobility and Community Identity sections.</i>				
Partnerships in Open Space				
#	Action	Details	Related Policy	Coordinating Agencies
77	Joint-Use Agreements	Work with LAUSD to develop joint-use agreements. Additionally, work with private and charter schools in the community, adjacent cities, as well as religious and community-based organizations to pursue shared resource agreements to further increase recreational access.	PR-5.1 PR-5.3	DPR LAUSD
78	Partnerships and Recreational Access	Initiate partnerships with local, non-profit, and private organizations, such as Salvation Army, YMCA, YWCA, Boys and Girls Clubs, and other organizations to offer enhanced recreational facilities, programming, and reduced cost membership and program fees. In particular, explore partnerships to provide transportation to recreational and cultural facilities outside of Florence-Firestone and to offer recreational programming for no cost or at a reduced cost for families in need.	PR-5.1 PR-5.3 PR-5.4	DPR CBO
79	Create Multi-Benefits Park	Collaborate with city, state, and federal agencies, private organizations, private landowners, and local businesses to create multi-benefit parks. These parks are characterized as having more than one function and contributing to multiple program goals, including utility corridors and flood control basins which can serve as areas for active or passive recreation.	PR-1.2 PR-5.3	DPR
80	Interagency Partnerships	Coordinate interagency and interdepartmental efforts to leverage resources to enhance family-oriented programming for all age groups through jointly-sponsored events and activities.	PR-2.1 PR-5.1	Library LASD DPH

Safety and Health

Vision

Improve safety through physical improvements and community-centered code enforcement, encourage active and healthy lifestyles, and expand health and safety resources within Florence-Firestone.

Community Safety				
#	Action	Details	Related Policy	Coordinating Agencies
81	Increase Safety in Parks	Schedule recreational activities throughout the day to keep parks active. Increase patrols to ensure that parks remain safe and enjoyable. Provide enhanced parks programming such as the County's Parks after Dark program and expand free or low-cost recreational activities for youth.	SH-1.2 SH-1.3 SH-3.2	LASD DPR
82	Gang Prevention and Intervention	Expand gang prevention, intervention and suppression services based on best practices with coordination from law enforcement and local community-based organizations.	SH-1.2 SH-1.3	LASD DPR
83	Safe Routes to School	Expand efforts to provide a comprehensive Safe Routes to Schools program for the Florence-Firestone community to teach pedestrian and bicycle safety to students that walk or bicycle to school, and develop materials to educate parents, neighbors and others about safety issues near schools.	SH-1.2 SH-1.3	LASD Metro CHP DPW
Environmental Design				
#	Action	Details	Related Policy	Coordinating Agencies
84	Crime Prevention Through Design	Explore whether development standards can be incorporated into the zoning code to maximize crime prevention through environmental design.	SH-2.1	DRP
85	Improve Community Lighting	Assess lighting needs of the community on commercial and residential streets and alleys. Identify priority areas and funding sources for new lighting, including pedestrian lighting. Implement a program to improve lighting to increase neighborhood safety. Install LED lights in existing and new lighting structures and consider converting existing street lights into dual purpose, street and pedestrian-scale lighting, when and where feasible and once an additional funding source for pedestrian-scale lighting has been identified.	CI-4.5 SH-2.3 R-4.1	DRP DPW LASD

Active and Healthy Residents				
#	Action	Details	Related Policy	Coordinating Agencies
86	Encourage Walking and Bicycling to School	Develop an active mobility program with “walking school buses,” contests, events and other campaigns to encourage students to walk and bicycle to school. Create a public awareness campaign in print and through Social Media to encourage residents to walk or bicycle to community destinations such as schools, parks, and libraries.	SH-3.1	DPH FFCL LASD DPW
87	Healthy Design Workgroup	Maintain a partnership between community groups and the LA County Healthy Design Workgroup, which includes representatives from Public Health, Public Works, and Parks and Recreation amongst other County Departments, to help community groups take advantage of ongoing HDW resources.	SH-3.5	DPH DPW DPR DRP FFCL
Healthy Food				
#	Action	Details	Related Policy	Coordinating Agencies
88	Farmer's Markets	Identify appropriate sites and partners for farmers' markets. Coordinate with local organizations to recruit vendors, and reduce any barriers to establish such uses in those areas.	SH-4.1 SH-4.4 C-2.5 GP LU 9.3	FFCL FFWPCoC
89	Pilot Urban Agriculture Incentive Zone (UAIZ)	Identify sites for LA County's UAIZ to display examples of projects utilizing the urban agriculture tax incentives.	SH-4.2	DRP
90	Incentivize Healthy Food Sellers	Develop an incentive plan for convenience stores, markets, and other food vendors to provide healthy, fresh food options and accept payment methods such as CalFresh.	SH-4.3	DRP

Public Facilities

Vision

Enhance community services and facilities to improve the quality of life, and meet the needs of all community members, especially youths and seniors.

County Facilities				
#	Action	Details	Related Policy	Coordinating Agencies
91	Facility Conservation and Maintenance	Assess potential energy and water conservation improvements for County facilities in Florence-Firestone. Identify grant sources to fund the energy and water conservation improvements. Expand Preventative Maintenance Plans for each County facility in Florence-Firestone.	PF-1.1-1.3 GP PS/F-1.4 GP PS/F-1.7 GP PS/F-2.1 GP PS/F-6.8	ISD
Information and Accessibility				
#	Action	Details	Related Policy	Coordinating Agencies
92	County Newsletter	Enhance the existing County Connection Newsletter by distributing it quarterly and in multiple languages. Highlight information on locally based County-sponsored health services and other community resources and activities. Coordinate with County agencies to provide regularly updated public services and other community information.	PF-1.2-1.5	DPH DMH
93	Shared Use of Facilities	Develop a shared-use framework to allow community enrichment and recreation programs on school properties outside of school hours. Coordinate with community partners to plan and conduct regular health and wellness workshops for Florence-Firestone residents.	PF-3.2 PF-3.10 GP PS/F-7.1	DPR Library DPH LAUSD
94	Sheriff Station	Conduct a needs assessment for Sheriff operations in the Florence-Firestone. Contingent on this assessment, reestablish a sheriff substation in the community.	GP PS/F-1.6	LASD
Community Identity and Preservation				
#	Action	Details	Related Policy	Coordinating Agencies
95	Civic Center	Develop a joint partnership between public, private, and non-profit organizations to pursue the development of a civic center area for Florence-Firestone with access to community services and resources, shopping and entertainment opportunities, public gathering spaces, and mixed-use structures within the approximate area bounded by of Florence Avenue, Graham Avenue, Nadeau Street, and Compton Avenue to build upon the location of existing County services, open space, and transit in the area.	CI-1.3 CI-1.4 PF-3.1 PF-3.2 PF-3.8 GP PS/F-1.3 GP PS/F-1.6	CDC DPW Arts Commission DPR CEO-Real Estate Management DRP

Building Partnerships

Vision

Florence-Firestone is a community with strong civic engagement, community-based organizations, and partnerships across the public, private, and nonprofit sectors empowering community members, enabling access to local resources, and supporting effective response to local concerns.

Building Partnerships				
#	Action	Details	Related Policy	Coordinating Agencies
96	State and Local Agency Representation at Community Meetings	Connect community members to representatives from Metro, and L.A. County Departments, including DPH, DPR, Arts Commission, DCBA, DMH, DRP, and DPW. Invite representatives to regularly attend FFCL meetings to hear community members' concerns, share knowledge and resources, and provide updates on projects, policies, programs, and future initiatives.	B-1.1	Metro DPH DPR Arts Commission DCBA DMH DRP DPW Probation
97	Florence-Firestone Community Leaders (FFCL)	Provide assistance to FFCL to attain 501(c)(3) status. Help create, train, and support a subcommittee of FFCL to focus on local decision-making and policy development. Develop an annual training program for FFCL members on community organizing, with the assistance of a community-based organization, to assist FFCL members in increasing civic participation community-wide.	B-1.3 B-1.4 B-2.2 B-2.4	FFCL Library
98	Community Organizer/Liaison	Identify funding for a full-time position and hire a community organizer/liaison to organize and coordinate the efforts of community-based organizations, local interest groups, and community groups to share knowledge and resources and effectively address community concerns.	B-2.1	CEO
99	Community Training and Development	Identify and/or organize trainings, programs, and workshops for community members and FFCL in partnership with educational institutions, non-profits, and community-based organizations. Focus on leadership, community organizing, advocacy, partnership building, and community planning, among	B-3.1 B-3.2	Library
100	Library Partnerships	Offer additional workshops and classes at the Florence-Firestone local branch libraries to enhance the local library's role in developing community partnerships. Coordinate with community-based organizations, as needed, on topics such as health, civics and governance, immigration, sustainability, community organizing, leadership, and other topics of interest to community members.	B-3.2	Library

GLOSSARY



AQMD: South Coast Air Quality Management District

ARB: California Air Resources Board

Assessor: Los Angeles County Office of the Assessor

Arts Commission: Los Angeles County Arts Commission

BID: Business Improvement District

CBO: Community-Based Organization

CC: County of Los Angeles Office of the County Counsel

CDC: Los Angeles County Community Development Corporation

CEO: Los Angeles County Chief Executive Office

CHP: California Highway Patrol

DA: Los Angeles County District Attorney's Office

DCBA: Los Angeles County Department of Consumer and Business Affairs

DMH: Los Angeles County Department of Mental Health

DPH: Los Angeles County Department of Public Health

DPR: Los Angeles County Department of Parks and Recreation

DPW: Los Angeles County Department of Public Works

DRP: Los Angeles County Department of Regional Planning

DTSC: California State Department of Toxic Substances Control

FFCL: Florence-Firestone Community Leaders

FFWPCoC: Florence-Firestone/Walnut Park Chamber of Commerce

Fire: Los Angeles County Fire Department

ISD: Los Angeles County Internal Services Department

LADWP: City of Los Angeles Department of Water and Power

LASD: Los Angeles County Sheriff's Department

LAUSD: Los Angeles Unified School District

Library: Los Angeles County Public Library

Metro: Los Angeles County Metropolitan Transportation Authority

Probation: Los Angeles County Probation Department

SBS: Los Angeles County Small Business Services

TTC: Los Angeles County Treasurer and Tax Collector

WDACS: Los Angeles County Workforce Development, Aging & Community Service

WQCB: Regional Water Quality Control Board